

Production Performance

- ✓ **28 fold increase** in production since 1993
- ✓ Plant reliability at a record 98%
- ✓ New daily production records being achieved
- ✓ Largest turnaround in TCO's history in 2019
- ✓ Unlocking the power of technology and digitalization



Production profile

PBF Start Up in 2022 >1MMBOED/day

Future Growth Project (FGP)

Second generation plant

Wellhead Pressure
Management
Project (WPMP)



Original plant



Investment in People

>350
Sent on international and domestic development

183
KZ employees replaced expats at key technical and managerial

>1900
Employees went
through training and
development



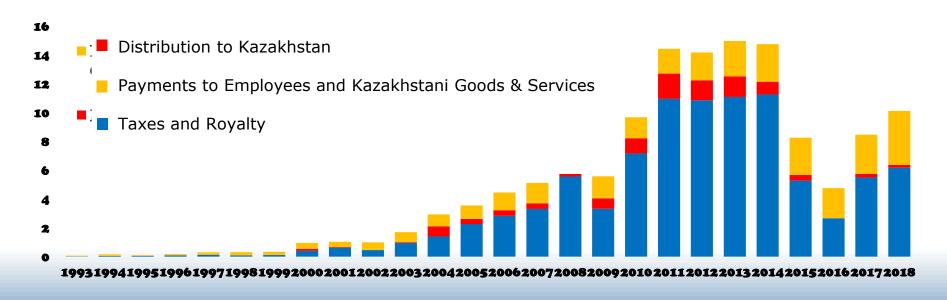
TCO Kazakhstani Employees in Base Business

Total TCO Kazakhstani Employees incl. FGP





Contribution to the Economy of Kazakhstan



Since 1993 \$142 billion contributed to Kazakhstan's economy

\$30 billion spent
on local goods
and services

\$1.8 billion for employee and social programs

89% of Kazakhstani workforce



Investing in Our Community

Infrastructure, Health, Education and Environment Focus

Since 1993, TCO has invested over \$1.8 billion in social projects and programs in the Atyrau Oblast through its two Social Investment Programs

Egilik Voluntary Infrastructure Program:

Two
Community
Centers
commissioned
in 2019

95 projects completed since 1999 Over 1,000 new jobs created

Community Investments Program:

Focus on health, education, environment, social entrepreneurship

7 projects being implemented in 2019



